These documents are partial translations of the Japanese originals for reference purposes only. In the event of any discrepancy between these translated documents and the Japanese originals, the originals shall prevail. The Company assumes no responsibility for this translation or for direct, indirect or any other forms of damages arising from the translations.

> (Securities Code: 7173) June 7, 2021

To Shareholders with Voting Rights:

Hisanobu Watanabe President Tokyo Kiraboshi Financial Group, Inc. 10-43 Minamiaoyama 3-chome, Minato-ku, Tokyo, Japan

# NOTICE OF CONVOCATION OF THE 7TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

We are pleased to inform you that the 7th Annual General Meeting of Shareholders of the Tokyo Kiraboshi Financial Group, Inc. (the "Company") will be held for the purposes as described below.

For this year as well, in light of the situation of the novel coronavirus disease (COVID-19) infection, we strongly encourage our shareholders to refrain from attending the General Meeting of Shareholders, giving top priority to the safety of our shareholders.

Please be informed that the video streaming of the Meeting will be posted on the Company's website at a later date.

You may exercise your voting rights in writing (by mailing the Voting Rights Exercise Form) or by electromagnetic means (the Internet, etc.). Please review the Reference Documents for the General Meeting of Shareholders described hereinafter and exercise your voting rights by Monday, June 28, 2021 at 5:00 p.m. Japan time.

1. Date and Time:	Tuesday, June 29, 2021 at 10:00 a.m. Japan time
	(Reception starts at 9:00 a.m. Japan time)
2. Place:	Conference Room on 8th floor, Head Office of Kiraboshi Bank, Ltd.
	10-43 Minamiaoyama 3-chome, Minato-ku, Tokyo, Japan

#### 3. Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements, and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board for the Company's 7th Fiscal Year (from April 1, 2020 to March 31, 2021)

2. Non-consolidated Financial Statements for the Company's 7th Fiscal Year (from April 1, 2020 to March 31, 2021)

## Proposals to be resolved:

Proposal No. 1: Election of Seven (7) DirectorsProposal No. 2: Election of One (1) Substitute Audit & Supervisory Board Member

## 4. Guide to Exercising Voting Rights:

Exercise of Voting Rights by Attending the Meeting

When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.

Date and time of the Meeting: Tuesday, June 29, 2021 at 10:00 a.m. Japan time (Reception starts at 9:00 a.m.)

Exercise of Voting Rights by Mail (Writing)

Please indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form and return it so that it is received within the period for exercise.

Period for exercise: until 5:00 p.m. on Monday, June 28, 2021 Japan time.

Exercise of Voting Rights via the Internet, etc.

Please access the Company's designated voting website (https://www.e-sokai.jp) using the "Voting Rights Exercise Code" and "Password" on the enclosed Voting Rights Exercise Form, follow the instructions on the voting website, and indicate your vote for or against the proposals within the period for exercise.

Period for exercise: until 5:00 p.m. on Monday, June 28, 2021, Japan time.

(1) Handling of Duplicate Voting

If you vote both in writing and via the Internet, etc., only your vote placed via the Internet will be valid. In addition, if you submit your vote multiple times via the Internet, etc., only the last vote to arrive will be valid.

(2) Internet Disclosure

Of the documents required to be attached to this Notice of Convocation, the "Notes to the Non-consolidated Financial Statements" of the Non-consolidated Financial Statements and the "Notes to the Consolidated Financial Statements" of the Consolidated Financial Statements are, in accordance with laws and regulations as well as Article 18 of the Articles of Incorporation of the Company, posted on the Company's website (https://www.tokyo-kiraboshifg.co.jp/stock/shareholder.html) on the Internet and are therefore not included with the documents attached to this Notice of Convocation. Furthermore, the Non-consolidated Financial Statements and the Consolidated Financial Statements shown in the documents attached to this Notice of Convocation are a part of the documents audited by the Accounting Auditor and the Audit & Supervisory Board Members during preparation of the Accounting Auditor's Report and the Audit & Supervisory Board Member's Report.

End

When attending the meetings, please submit the enclosed Voting Rights Exercise Form at the reception desk. Additionally, to conserve resources, please bring this "Notice of Convocation" with you.

Should revisions arise for the Reference Documents for the General Meeting of Shareholders, Business Report, Non-consolidated Financial Statements, and Consolidated Financial Statements, updated items will be posted on the Company's website (https://www.tokyo-kiraboshifg.co.jp/).

On the day of the meeting, air conditioning shall be set at low levels to conserve electricity; we ask that shareholders come dressed in light attire.

<sup>◎</sup> The venue opens at 9:00 a.m.

# **Reference Documents for the General Meeting of Shareholders**

# Proposal No. 1: Election of Seven (7) Directors

The terms of office of the eight (8) incumbent Directors will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, in order to speed up decision-making processes, the Company proposes to reduce the number of Directors by one and elect seven (7) Directors. The candidates for Director are as follows:

Candidate No.		Name	Current position at the Company
1	Reappointment	Hisanobu Watanabe	President
2	Reappointment	Hidenori Tsunehisa	Director
3	Reappointment	Satoru Nobeta	Senior Managing Director
4	New appointment	Nobuyuki Yasuda	
5	Reappointment	Yuki Takahashi	Director, Candidate for Outside Director, Independent Director
6	Reappointment	Shoji Nishio	Director, Candidate for Outside Director, Independent Director
7	New appointment	Shuya Nomura	Candidate for Outside Director, Independent Director

No.	Name (Date of birth)			Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
1	Hisanobu Watanabe (Aug. 16, 1962) Reappointment	Apr. Jun. Jul. Oct. Jun. Jun. Jul. Jun. May Jun. Apr.	2011 2012 2013 2014 2014 2015 2016 2017 2017 2018 2020 2021	Joined the Tokyo Tomin Bank, Limited General Manager of Credit Supervisory Division Associate Director and General Manager of Credit Supervisory Division Associate Director and General Manager of Loan Administration Division Executive Officer and General Manager of Loan Administration Division General Manager of Risk Management Division, Tokyo TY Financial Group, Inc. Executive Officer and General Manager of Nihonbashi Branch Office, the Tokyo Tomin Bank, Limited General Manager of Sales Strategy Division, Tokyo TY Financial Group, Inc. Executive Officer and General Manager of Business Promotion Division, the Tokyo Tomin Bank, Limited Director and General Manager of Sales Strategy Division, Tokyo TY Financial Group, Inc. Director Managing Executive Officer, the Tokyo Tomin Bank, Limited Deputy President, in charge of Business Strategy Division, Tokyo Kiraboshi Financial Group, Inc. President, Kiraboshi Bank, Ltd. (current position) President, Tokyo Kiraboshi Financial Group, Inc. President, In charge of Internal Audit Division and Digital Strategy Division (current position) (to present)	Common stock 2,707 shares
	loan-related divisions Company and Preside	abe posses , etc. of th ent of Kira and mid to	sses op he Gro aboshi o long	perational experience in the business strategy division, as well up. He also has a wealth of managerial experience as Presiden Bank, Ltd. The Company believes he will contribute to the co term improvement of its corporate value. Based on these reaso	t of the ontinuous

No.	Name (Date of birth)		Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held		
2	Hidenori Tsunehisa (Feb. 12, 1963) Reappointment	Nov.1994Feb.2001Apr.2004Apr.2007Aug.2008Jun.2009Jun.2014Jun.2015Apr.2016May2018	Joined The Mitsubishi Bank, Ltd. Assistant Vice President of Chicago Branch Manager, PricewaterhouseCoopers Consultants Co., Ltd. Joined the ShinGinko Tokyo, Limited Manager in charge of Planning Group Operating Officer Executive Officer Director Executive Officer President and CEO Director, Tokyo TY Financial Group, Inc. Director, Tokyo Kiraboshi Financial Group, Inc. Senior Managing Director, Kiraboshi Bank, Ltd. Director, in charge of Corporate Planning Division, Business Strategy Division and Partnership Promotion Division, Tokyo Kiraboshi Financial Group, Inc. (current position) Senior Managing Director, General Manager of Business Promotion Headquarters (in charge of Corporate Business Promotion Headquarters), Kiraboshi Bank, Ltd. (current position) (to present)	Common stock 4,500 shares		
	Reasons for selection as a candidate for Director Mr. Hidenori Tsunehisa was appointed Director in April 2016 and has been in charge of the corporate planning division since May 2018. He has a wealth of operational and management experience. As the Company expects him to strengthen effectiveness of decision-making functions in the Board of Directors by utilizing his experience and knowledge in determining significant issues regarding management of the Group, he has been selected as a candidate for Director.					

No.	Name (Date of birth)			Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
3	Satoru Nobeta (Aug. 24, 1960) Reappointment	Apr. Apr. Jul. Apr. Apr. Apr. Jun. Jun. Jun. Jun. Jun. Jun. Jun. Jun	2002 2003 2007 2010 2012 2013 2014 2016 2016 2016 2017 2018 2018 2020	Joined the Industrial Bank of Japan, Limited Deputy General Manager of Operation Planning Department, Mizuho Bank, Ltd. Deputy General Manager of Corporate Planning Department Deputy General Manager of Compliance Administration Department, Mizuho Corporate Bank, Ltd. General Manager of Asset Audit Department General Manager of International Division, the Tokyo Tomin Bank, Limited (seconded from Mizuho Corporate Bank, Ltd.) Joined the Tokyo Tomin Bank, Limited General Manager of International Division Director, Executive Officer and General Manager of Operations Administration Division Managing Director Director, Tokyo TY Financial Group, Inc. Senior Managing Director, the Tokyo Tomin Bank, Limited Director, Tokyo Kiraboshi Financial Group, Inc. Full-time Audit & Supervisory Board Member Senior Managing Director, in charge of Risk Management Division (current position) Director Executive Officer, Kiraboshi Bank, Ltd. (current position)	Common stock 4,511 shares
	Preparatory Office, the supervising of the mastrengthen its corpora	essesses ex le risk ma nagement te govern	xtensiv nagem t as full ance a	(to present) for Director we operational experience at the Group strategy division, the M ent division, etc. He also has a wealth of experience gained th l-time Audit & Supervisory Board Member. As the Company nd contribute to improvement of corporate value of the Group ement, he has been selected as a candidate for Director.	rough expects him to

Na	Name			Past experience, positions, responsibilities,	Number of
No.	(Date of birth)			and significant concurrent positions	shares of the Company held
		Apr.	1988	Joined Yachiyo Shinkin Bank	
		Apr.	2010	General Manager of Corporate Planning Division, the	
				Yachiyo Bank, Limited	
		Oct.	2014	General Manager of Group Strategy Division, Tokyo TY	
				Financial Group, Inc.	
				General Manager of Corporate Planning Division, in charge	
		T	2016	of Tokyo TY FG, the Yachiyo Bank, Limited	
		Jan.	2016	General Manager of Merger Preparatory Office, Tokyo TY Financial Group, Inc.	
		Anr	2016	Executive Officer, General Manager of Corporate Planning	
		Apr.	2010	Division, in charge of Tokyo TY FG, the Yachiyo Bank,	
				Limited	
		Apr.	2017	General Manager of Corporate Planning Division, General	
		1		Manager of Merger Preparatory Office, Tokyo TY Financial	
				Group, Inc.	
				Executive Officer, General Manager of Corporate Planning	
	Nobuyuki Yasuda			Division, the Yachiyo Bank, Limited	Common
	(May 27, 1964)	Jun.	2017	Director Executive Officer, General Manager of Corporate	stock
	<b>N</b> T <b>1</b> ( )		••••	Planning Division, the Yachiyo Bank, Limited	1,400
	New appointment	May	2018	Director Executive Officer, Kiraboshi Bank, Ltd.	shares
4				General Manager of Merger Preparatory Office, Tokyo Kiraboshi Financial Group, Inc.	
t		Jul.	2018	Director Executive Officer, General Manager of Shinjuku	
		Jul.	2010	Head Office Sales Division, Kiraboshi Bank, Ltd.	
		Oct.	2018	Director Executive Officer, General Manager of Shinjuku	
			2010	Head Office Sales Division, General Manager of	
				Higashi-Shinjuku Branch and Nishi-Ohkubo Branch,	
				Kiraboshi Bank, Ltd.	
		Apr.	2020	General Manager of Corporate Planning Division, Tokyo	
				Kiraboshi Financial Group, Inc. (current position)	
				Director Executive Officer, General Manager of Corporate	
		т	2020	Planning Division, Kiraboshi Bank, Ltd.	
		Jun.	2020	Director Managing Executive Officer, General Manager of	
				Corporate Planning Division, Kiraboshi Bank, Ltd. (current position)	
				(to present)	
	Reasons for selection	as a car	ndidate f		
				eral Manager of Group Strategy Division, Merger Preparatory	Office and
				ompany. Serving as Director of Kiraboshi Bank, Ltd., he also	
	experience on overall	l banking	g busine	ss gained through his service at Corporate Planning Division a	and in the
				thes, etc. As the Company expects him to strengthen the effect	
	decision-making fund	ctions in	the Boa	rd of Directors by utilizing his experience and knowledge in d	letermining

decision-making functions in the Board of Directors by utilizing his experience and knowledge in determining significant issues regarding management of the Group, he has been selected as a candidate for Director.

No.	Name (Date of birth)		Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held		
5	Yuki Takahashi (Apr. 25, 1969) Reappointment Candidate for Outside Director Independent Director	Aug.         2013           Oct.         2016           Jun.         2017           Apr.         2018           May         2018	Joined Bears Co., Ltd. Senior Managing Director Director, The Tokyo New Business Conference Vice Chairman, Zenkoku Kaji Daiko Service Association Vice President and Director, Bears Co., Ltd. (current position) Outside Director, Tokyo TY Financial Group, Inc. Vice Chairman, The Tokyo New Business Conference (current position) Outside Director, Tokyo Kiraboshi Financial Group, Inc. (current position) Outside Director, Tokyo Kiraboshi Financial Group, Inc. (current position) Chairman, National Housekeeping Service Association (current position) (to present)	Common stock — shares		
	Reasons for selection as a candidate for Outside Director and outline of expected role Ms. Yuki Takahashi has served as a corporate manager of a housekeeping services provider, and due to her wealth of experience, including regarding the promotion of women's participation and advancement in the workplace, lifestyle reform and creation of new businesses, she also holds key positions at various organizations. The Group has concluded that her knowledge can be reflected to improve the Group's products and services, and therefore she has been selected as a candidate for Outside Director.					

No.	Name (Date of birth)			Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
6	Shoji Nishio (May 13, 1952) Reappointment Candidate for Outside Director Independent Director	Apr.2Apr.2Dec.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2Jun.2	2006 2009 2010 2012 2013 2016 2016 2019 2019 2019 2020	Joined The Tokyo Chamber of Commerce and Industry General Manager of SMEs Regeneration Assistance Division Executive Director Status, General Manager of SMEs Division Executive Director, General Manager of SMEs Division Executive Director, General Manager of SMEs Division Executive Director, Head of Secretariat Managing Director Outside Audit & Supervisory Board Member, TOKYO FOOTBALL CLUB Co., Ltd. Outside Audit & Supervisory Board Member, WORLD TRADE CENTER BUILDING, INC. (current position) Outside Director, Tokyo Kiraboshi Financial Group, Inc. (current position) Outside Member of the Board, Tokyo Big Sight Inc. (current position) Associate Advisor, The Tokyo Chamber of Commerce and Industry (current position) (to present)	Common stock — shares
	Reasons for selection as a candidate for Outside Director and outline of expected role Mr. Shoji Nishio has held the positions as Managing Director, General Manager of SMEs Regeneration Assistance Division and General Manager of SMEs Division at The Tokyo Chamber of Commerce and Indus He has a wealth of experience in management consultation, regeneration assistance, business succession, etc. small and medium enterprises. The Group has concluded that his knowledge can be utilized in business management support to the Group's transaction partners and for measures to improve services, and therefore has been selected as a candidate for Outside Director.				

No.	Name (Date of birth)			Past experience, positions, responsibilities, and significant concurrent positions	Number of shares of the Company held
	Shuya Nomura (April 12, 1962)	Apr. Apr. Apr.	1992	Full-time Lecturer, Department of Law, Seinan-gakuin University Assistant Professor, Department of Law, Seinan-gakuin University Professor, Faculty of Law, Chuo University	
7	New appointment Candidate for Outside Director	Apr. Jun.		Professor, Graduate School of Law, Chuo University (current position) Registered as attorney-at-law (Daini Tokyo Bar Association) Attorney, Mori Hamada & Matsumoto (current position) Outside Director, Mitsubishi UFJ Trust and Banking	Common stock 
	Independent Director	Jun.	2016	Corporation Outside Director, Audit and Supervisory Committee Member, Mitsubishi UFJ Trust and Banking Corporation (current position) (to present)	
	(to present) Reasons for selection as a candidate for Outside Director and outline of expected role Mr. Shuva Nomura has specialized knowledge as a professor of a graduate school and also engages in corporate				

Mr. Shuya Nomura has specialized knowledge as a professor of a graduate school and also engages in corporate legal affairs as an attorney. As he also held a number of various positions in public service, the Group has concluded that his extensive insight and abundant experience can be utilized for the overall management of the Group, and therefore he has been selected as a candidate for Outside Director.

(Notes)

- 1. There are no special conflicts of interest between the Company and the candidates for Director.
- 2. Ms. Yuki Takahashi, Mr. Shoji Nishio and Mr. Shuya Nomura are candidates for Outside Director.
- 3. The terms of office of Ms. Yuki Takahashi and Mr. Shoji Nishio as Outside Director will be four (4) years and two (2) years, respectively, at the conclusion of this Annual General Meeting of Shareholders.
- 4. Liability limitation agreements with Outside Directors
  Liability limitation agreements have been concluded with Ms. Yuki Takahashi and Mr. Shoji Nishio, and if they are reappointed as
  Outside Directors, these agreements will remain effective. Also, if Mr. Shuya Nomura is appointed as originally proposed, the
  Company plans to conclude liability limitation agreements with him. A summary of the liability limitation agreements is as follows.
  Summary of liability limitation agreements
  - Summary of hability limitation agreements
     Stipulations are included in the Articles of Incorporation, which allow for the conclusion of liability limitation agreements with Non-executive Directors and Audit & Supervisory Board Members to limit their liability for damages of Article 423, Paragraph 1 of the Companies Act, and the limit of liability under these agreements is the liability amount stipulated by laws and regulations.
- 5. The Company has concluded a directors and officers liability insurance contract with an insurance company. The insurance contract covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. All the candidates for Directors will be covered as the insured under the insurance contract. The Company plans to renew the insurance contract with the same contents at the next renewal.
- 6. The Group received consulting services on management, etc. from Mr. Shuya Nomura from October 2020 to June 2021 concerning the formulation of the Medium-term Business Plan, and has paid consultation fees of less than 5 million yen per annum. In addition, Kiraboshi Bank, Ltd. receives advice on legal affairs, etc. from Mori Hamada & Matsumoto to which Mr. Shuya Nomura belongs, and pays legal fees in small amounts. However, combining with the fees paid to him, the total amounts are less than 10 million yen per annum, which accounts for less than 1% of net sales of Mori Hamada & Matsumoto. Accordingly, the independence standard of the Company which conforms to the provisions set forth by Tokyo Stock Exchange, Inc. is fulfilled, and it has been judged that he is independent from management of the Company.
- 7. Mr. Shuya Nomura fulfills the "Standards of independence regarding Outside Officers" defined by the Company, and the Company plans to register him as an Independent Director as defined by Article 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc. Also, Ms. Yuki Takahashi and Mr. Shoji Nishio fulfill the "Standards of independence regarding Outside Officers" defined by the Company, and the Company has registered them as Independent Directors as defined by Article 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc. If they are elected as Outside Directors, they will continue to be Independent Directors.

#### Proposal No. 2: Election of One (1) Substitute Audit & Supervisory Board Member

The effect of the election of Mr. Kenji Endo, who was elected as Substitute Audit & Supervisory Board Member at the Annual General Meeting of Shareholders held on June 26, 2020, will expire at the beginning of this Annual General Meeting of Shareholders. Accordingly, the election of one (1) Substitute Outside Audit & Supervisory Board Member is proposed to prepare for the case where the number of Audit & Supervisory Board Members falls below the number required by law.

Additionally, this proposal has received approval from the Audit & Supervisory Board. The candidate for Substitute Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Past experience, posit and significant concurrent	
Kenji Endo (May 5, 1965)	Mar. 1998 Completed at Training and Res Officials, Supreme Court Apr. 1998 Registered as attorney-at-law (	
Reappointment Candidate for Substitute Audit & Supervisory Board Member	Mar. 1999 Joined ISHIHARA LAW OFF Jan. 2008 Opened ENDO LAW OFFICE (to present)	ICE

## Independent Auditor

Reasons for selection as a candidate for Substitute Outside Audit & Supervisory Board Member Mr. Kenji Endo has a wealth of experience and specialized knowledge as an attorney, and is well versed in corporate law, and the Company has determined that he would appropriately be able to execute the duties of Outside Audit & Supervisory Board Member. Additionally, to enable him to reflect his specialized knowledge in the Company's auditing, the Company has selected him as a candidate for Substitute Outside Audit & Supervisory Board Member.

(Notes)

- 1. The Board of Directors may resolve to cancel the election with the consent of the Audit & Supervisory Board only before the candidate assumes office.
- 2. There are no special conflicts of interest between the Company and the candidate for Substitute Outside Audit & Supervisory Board Member.
- 3. Mr. Kenji Endo is a candidate for Substitute Outside Audit & Supervisory Board Member.
- 4. Liability limitation agreements with Substitute Outside Audit & Supervisory Board Members If Mr. Kenji Endo is appointed as Outside Audit & Supervisory Board Member, the Company plans to conclude a liability limitation agreement with him. A summary of the liability limitation agreements is as follows.
  - Summary of liability limitation agreements Stipulations are included in the Articles of Incorporation which allow for the conclusion of liability limitation agreements with Non-executive Directors and Audit & Supervisory Board Members to limit their liability for damages of Article 423, Paragraph 1 of the Companies Act, and the limit of liability under these agreements is the liability amount stipulated by laws and regulations.
- 5. The Company has concluded a directors and officers liability insurance contract with an insurance company. The insurance contract covers damages that may arise when the insured assumes liability for the execution of his or her duties or receives a claim related to the pursuit of such liability. If Mr. Kenji Endo is appointed as Outside Audit & Supervisory Board Member, he will be covered as the insured under the insurance contract.
- 6. If Mr. Kenji Endo is appointed as Outside Audit & Supervisory Board Member, the Company plans to register him as Independent Auditor as defined by Article 436-2 of the Securities Listing Regulations of Tokyo Stock Exchange, Inc.

(Reference)

# 1. Qualifications and nomination/dismissal procedures for candidates for Director and CEO and candidates for Audit & Supervisory Board Member

The Company has voluntarily established a "Nomination and Compensation Council" chaired by an Outside Director and composed of a majority of Outside Directors as an advisory body with the intent of securing objectivity and transparency regarding personnel matters and remuneration of Directors. The Company has put in place a system and procedures where selection and dismissal of Directors, amounts of remuneration for Directors, etc., including performance-linked compensation plan, are considered in the "Nomination and Compensation Council," and based on the consideration, personnel matters of and remuneration for Directors are determined by the Board of Directors of the Company.

- (1) Qualifications for Directors and CEO as well as Audit & Supervisory Board Members
  - 1) Directors of the Company and subsidiary banks must be a person with superior personality, insights, abilities, wealth of experience, and high ethics.
  - 2) CEO of the Company and subsidiary banks is selected from among Directors as a person who can appropriately fulfill the duties and responsibilities as CEO.
  - 3) Audit & Supervisory Board Members of the Company and subsidiary banks must be a person with necessary knowledge of finance, accounting and legal affairs in addition to superior personality, insights, abilities, wealth of experience, and high ethics.

(2) Nomination procedures for Directors and CEO as well as Audit & Supervisory Board Members

- Candidates for Director of the Company are fairly, transparently, and stringently considered in the "Nomination and Compensation Council," and are determined by deliberation of the Board of Directors of the Company based on the results of this consideration.
- 2) Candidates for Director of the subsidiary banks are fairly, transparently, and stringently considered in the "Nomination and Compensation Council," and are determined by deliberation of the Board of Directors of each subsidiary bank based on the results of this consideration.
- 3) CEO of the Company and the subsidiary banks is fairly, transparently, and stringently considered in the "Nomination and Compensation Council" from among Directors of each company based on the qualifications for CEO, and is determined by deliberation of the Board of Directors of the Company or each subsidiary bank based on the results of this consideration.
- 4) Candidates for Audit & Supervisory Board Member of the Company are recommended by the Board of Directors of the Company, and candidates are selected upon receiving approval from the Audit & Supervisory Board of the Company.
- 5) Candidates for Audit & Supervisory Board Member of the subsidiary banks are recommended by the Board of Directors of each subsidiary bank, and candidates are selected upon receiving approval from the Audit & Supervisory Board of each subsidiary bank.
- (3) Dismissal procedures for Directors and CEO
  - Proposal for dismissal of Directors of the Company and the subsidiary banks is fairly, transparently, and stringently considered in the "Nomination and Compensation Council" based on the below standards of dismissal, and is determined by deliberation of the Board of Directors of each company based on the results of this consideration.

<Standards in dismissal of Directors >

- i) In the case where a Director has committed, or has been recognized to commit, an act that violates public order and morality, including the case where a Director is recognized to have a relationship with antisocial forces
- ii) In the case where a Director has violated laws and regulations or the Articles of Incorporation or other regulations of the Group, and has significantly damaged corporate value of the Group.
- iii) In the case where significant interference has occurred in the execution of duties.
- iv) In the case where a Director is considered to lack a qualification stipulated in the qualifications for Director.
- 2) Proposal for dismissal of CEO of the Company and the subsidiary banks is fairly, transparently, and stringently considered, in principle, in the "Nomination and Compensation Council" based on the standards in dismissal of Directors, and is determined by deliberation of the Board of Directors of each company.
- (4) Summary of advisory results of selection and dismissal of candidates When the "Nomination and Compensation Council" conducts consideration of election and dismissal of candidates for Director and CEO, meeting members will directly assess each subject personnel as required, as well as summarize the consideration results upon utilization of the internal evaluation documents, etc., of the subsidiary banks.

# 2. Standards of independence regarding Outside Officers

The Group determines independence regarding Outside Directors and Outside Audit & Supervisory Board Members based on the following standards.

- 1. (1) The person is not an Executive Director, Executive Officer, or a manager or other employee (collectively hereinafter the "Business Executors, etc.") of the Group, and was not a Business Executor, etc., of the Group within 10 years prior to appointment. However, for candidates for Outside Audit & Supervisory Board Member, the requirement of not having been a Non-executive Director (Note 1) of the Group within 10 years prior to appointment is added.
  - (2) For Outside Directors that were Non-executive Directors or Audit & Supervisory Board Members of the Group within 10 years prior to appointment, these persons must not have been a Business Executors, etc., of the Group within 10 years prior to appointment to that position. For Outside Audit & Supervisory Board Members that were Audit & Supervisory Board Members of the Group within 10 years prior to appointment, these persons must not have been Business Executors, etc., or Non-executive Directors within 10 years prior to appointment to that position.
  - (3) The person is not a spouse or a relative to within the second degree of an Officer, etc. (Note 2), manager or other important employee (excluding those who are Officers, etc.)
- 2. The person is not a major shareholder (Note 3) of the Company or an Officer, etc., or employee (excluding those who are Officers, etc.) of a company of which the Group is a major shareholder.
- 3. (1) The person does not hold the Group as a major transaction partner (Note 4) and is not the parent company or a significant subsidiary, and if that person is a company, is not a Business Executor, etc., of said company and was not a Business Executor, etc., within the past three years.
  - (2) The person is not a major transaction partner of the Group and is not the parent company or a significant subsidiary, and if that person is a company, is not a Business Executor, etc., of said company and was not a Business Executor, etc., within the past three years.
  - (3) The person is not an employee, etc., of an organization that receives donations, etc., over a certain amount (an average of 10 million yen per annum for the past three years or 30% of average annual expenses of said organization, whichever is higher) from the Group.
- 4. The person is not an Officer, etc., of a company, parent company of said company, or subsidiary of said company that receives Officers, etc., from the Group.
- 5. The person is not the Accounting Auditor of the Group or an employee, etc., of said Accounting Auditor and was not responsible for the audit operations of the Group within the past three years as said employee, etc.
- 6. The person is an attorney, certified public accountant, or other consultant, etc., who has not received more than an average of 10 million yen per annum for the past three years aside from officer remuneration in cash or other property as profit from the Group. Additionally, the person is not an employee, etc., of an advisory firm such as a legal office, etc., that holds the Group as a major transaction partner (an advisory firm that received payment from the Group of 2% or more of its consolidated net sales on average over the past three fiscal years).
- 7. The person is not a person with which a constant, substantial conflict of interest with general shareholders of the Company may arise for reasons other than those considered above.
- (Note 1) A "Non-executive Director" refers to Directors that are not Executive Directors.
- (Note 2) An "Officer, etc.," refers to Directors (including Outside Directors), Audit & Supervisory Board Members (including Outside Audit & Supervisory Board Members), Executive Officers, Counselors, and Advisors.
- (Note 3) A "major shareholder" is a person or company, etc., that directly or indirectly possessed or possesses voting rights equal to 10% or more of total voting rights as of the end of the most recent fiscal year.
- (Note 4) A "major transaction partner" is determined on the standard of 2% or more of annual consolidated net sales (annual consolidated ordinary income for the Company) as of the end of the most recent fiscal year.